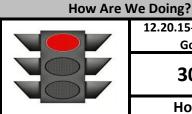
Hours Not Worked Community Services



KPI Owner: Gena Redmon Process: Time and Attendance

Baseline, Goal, & Benchmark	Source Summary	Continuous Improvement Summary
Goal: Reduce hours not worked to 3.3% (mean of baseline and benchmark) by June 2015.	Time PeopleSoft Goal Source: Scope Summary	Plan-Do-Check-Act Step 4: Generate and prioritize potential solutions Measurement Method: Total # of hrs per month employees were not at work performing normal job functions (excludes vacations & holidays), rate calculated by dividing by total standard hours Why Measure: Better understand culture impact on employee attendance
Benchmark: Local Government Rate of 1.9%	Benchmark Source: Bureau Labor Statistics	Next Improvement Step: Pilot short term &/or long term solutions

01.04.15-01.02.16	01.04.15-01.02.16	
12 Month Goal	12 Month Actual	
8,542	12,149	
Hours	Hours	



12.20.15-01.02.16	12.20.15-01.02.16
Goal	Actual
308	284
Hours	Hours



Hours Not Worked



